

MINUTES OF THE JANUARY 27, 2014, MEETING OF THE BOARD OF REGENTS

ATTENDANCE

This scheduled meeting of the Board of Regents was held on Monday, January 27, 2014. The Board conducted morning, afternoon, and executive sessions in the Regents' Room in the Smithsonian Castle Building. Board Chair France Córdova called the meeting to order at 8:30 a.m. Also present were:

The Chief Justice ¹	Stephen M. Case	Patrick J. Leahy
Barbara Barrett	Tom Cole	John W. McCarter Jr.
Xavier Becerra	Shirley Ann Jackson	David M. Rubenstein
	Robert P. Kogod	

Sakurako Fisher, Smithsonian National Board Chair
John Fahey, Regent Nominee

Vice President Joseph R. Biden Jr.; Senator Thad Cochran; Senator Jack Reed; and Representative Sam Johnson were unable to attend the meeting.

Also present were:

G. Wayne Clough, Secretary	Kevin McDonald, Assistant to Senator Leahy
Patricia L. Bartlett, Chief of Staff to the Secretary	Moira Lenehan-Razzuri, Assistant to Senator Reed
Claudine K. Brown, Assistant Secretary for Education and Access (ASEA)	Sean Murphy, Assistant to Congressman Cole
Amy Chen, Chief Investment Officer	David Heil, Assistant to Congressman Johnson
Epin Christensen, Acting Inspector General	Jonathan Coddington, National Museum of Natural History Associate Director for Research and Collections
Virginia B. Clark, Director of Advancement and Philanthropic Giving	Robert Fleischer, National Zoological Park/Smithsonian Conservation Biology Institute Conservation and Evolutionary Geneticist
Barbara Feininger, Office of the Regents Senior Writer-Editor (recorder)	Kevin Gover, National Museum of the American Indian (NMAI) Director
Albert Horvath, Under Secretary for Finance and Administration/Chief Financial Officer	Peter Jakab, National Air and Space Museum (NASM) Associate Director
Richard Kurin, Under Secretary for History, Art, and Culture	Pherabe Kolb, Office of Communications and External Affairs Associate Director of Strategic Communications
John K. Lapiana, Deputy Under Secretary for Finance and Administration	John Kress, Consortia for Understanding and Sustaining a Biodiverse Planet Director
Judith Leonard, General Counsel	Ramiro Matos, NMAI Curator
Evelyn S. Lieberman, Director of Communications and External Affairs	Ann McMullen, NMAI Curator
Christopher Liedel, President of Smithsonian Enterprises	Anthony Wallace, NASM Museum Technician
Nell Payne, Director of Government Relations	William Wcislo, Smithsonian Tropical Research Institute Acting Director and Insect/Plant Ecology Scientist
Eva J. Pell, Under Secretary for Science	
Jeffrey P. Minear, Counselor to the Chief Justice	
Tonya N. Williams, Assistant to the Vice President	

¹ The Chancellor, Chief Justice John G. Roberts, Jr., participated in the afternoon session.

² Dr. Coddington, Dr. Fleisher, Mr. Gover, Mr. Jakab, Ms. Kolbe, Dr. Kress, Mr. Matos, Ms. McMullen, Mr. Wallace, and Dr. Wcislo participated in special presentations to the Board.

MORNING SESSION

EXECUTIVE SESSION

The meeting of the Board of Regents began with an executive session. The executive session was called to order by Board Chair France Córdova at 8:30 a.m. and was adjourned at about 8:55 a.m.

REPORT OF THE BOARD AND EXECUTIVE COMMITTEE CHAIR

Introductory Remarks

Board Chair France Córdova called the open session to order at 9:05 a.m. She welcomed Regent Nominee John Fahey, who observed the meeting. Under Secretary for Science Eva Pell, who recently announced her retirement, was thanked for her contributions to the Smithsonian. The meeting was the last to be chaired by Dr. Córdova, and she thanked the Board for the opportunity to serve as its Chair. John McCarter will serve as Board Chair for the remainder of the calendar year 2014 term.

Actions Between Meetings

Dr. Córdova reported on actions taken by the Executive Committee on behalf of the Board since its October 2013 meeting. Pursuant to the Board of Regents' Ethics Guidelines, the Executive Committee approved a proposed loan by Regent David Rubenstein of the *Bay Psalm Book*, one of the first books printed in the United States, to the National Museum of American History and Smithsonian Institution Libraries. The committee also approved reappointments to the Advisory Board of the Smithsonian Environmental Research Center and affirmed the fiscal year 2014 Smithsonian Institution goals and strategic initiatives.

Regents' Self-Assessment

Overall, the results of the 2013 Regents' self-assessment were very positive. The Regents discussed, among other things, the amount of time devoted to committee work, communications between meetings, meeting deliberations, and the stylistic treatment of meeting minutes. Interest was expressed in scheduling special meetings with the Congressional Regents. Better data on museum visitation and visitor demographics was requested. Director of Communications and External Affairs Evelyn Lieberman reported that the new Director of Visitor Services will soon conduct analytic surveys designed to collect more precise visitation data.

Minutes of the October 21, 2013, Board Meeting

Upon motion duly made and seconded, the draft minutes of the October 21, 2013, Board meeting were approved.

See attached Action 2014.01.03 (Minutes of the Board of Regents, Appendix A).

Inspector General Search

The search process for the next Inspector General is under way. First-round interviews will occur in February 2014.

REPORT OF THE SECRETARY

News Around the Smithsonian

The Secretary updated the Board on recent Smithsonian news, activities, and initiatives that have occurred since the October 2013 Regents' meeting. He commented on visits to museums, cultural centers, and donors that he made on behalf of the Smithsonian. Among other sites, the Secretary visited the Chickasaw and Choctaw nations, the 9/11 museum under development in New York City, and Smithsonian American Art Museum Commissioner Emeritus James Dicke's home in New Bremen, Ohio. The Secretary will join the Smithsonian National Board (SNB) for its spring 2014 meeting in Hawaii, where members will study Smithsonian research, facilities, operations, collaborations, and affiliate programs.

He also reported the following:

- The Secretary, Dr. Pell, and National Museum of Natural History (NMNH) Sant Director Kirk Johnson testified on Smithsonian science before the House Committee on Science, Space and Technology's Subcommittee;
- Panda cub Bao Bao was named following an online vote by over 123,000 participants;
- The NMNH *Q?rius* education center opened;
- Over 2,500 educators attended the annual Smithsonian Teachers Night, which was supported by Target;
- The Smithsonian was ranked second out of 23 "Best Places to Work" among mid-sized Federal agencies;
- The Smithsonian was named one of "50 Great Places to Work" by *Washingtonian* magazine;
- National Air and Space Museum's (NASM) Udvar-Hazy Center held a 10th anniversary celebration;
- The search for two new unit directors is nearly complete;
- The development of a Smithsonian Protection of Minors Policy is progressing;
- The Smithsonian X 3D Conference generated significant media attention; and
- The Smithsonian's Emerging Leaders Development Program launched.

Federal Budget

The fiscal year 2014 Federal budget, which includes \$805 million for the Smithsonian, was passed by the Congress and signed by the President. It will allow the Institution to avoid staff furloughs and includes funding for a 1 percent increase in salaries; financial support for the construction and staffing of the National Museum of African American History and Culture (NMAAHC); and \$4.4 million for the Smithsonian's facilities maintenance, among other things. Funding levels for overall facilities maintenance and capital renewal, however, remain below industry standards.

Trust Budget

Progress against the fiscal year 2014 fundraising goal is steady, and fundraising during December 2013 was especially strong. Preliminary results reflect approximately \$40 million in funds raised in the first quarter. Progress continues apace with the Smithsonian Campaign. The public launch of the campaign will be in October 2014.

The Endowment's calendar year-to-date performance is 14.3 percent against the policy benchmark of 10.5 percent. Total assets stand at \$1,221.8 million.

Net gain from Smithsonian Enterprises activities grew more than 10 percent during fiscal year 2013. The average value of Smithsonian holiday catalog orders increased by over 15 percent. The number of Smithsonian Channel subscribers increased by 14 million over the last two years.

Digital Action Agenda

The Smithsonian's digital capabilities are rapidly expanding and the in-person visitor experience is being enhanced with digital tools. Both National Air and Space museums now have Wi-Fi, courtesy of the museum's advisory board, and plans are in place to install Wi-Fi in all Smithsonian museums. The digitization of the collections is advancing, as are efforts to facilitate searches for digital content. About 2,000 digital volunteers are supporting the transcription center's efforts to digitize handwritten content. The three Presidential Innovation Fellows who provided critical support for the Digital Action Agenda completed their six-month assignments in December 2013. The new Internet-2 10GB connection has been implemented.

Education

At a December 2013 event cohosted by the Smithsonian Science Education Center (SSEC), JP Morgan announced that it would be making \$250 million in grants over five years to support workforce development initiatives. The SSEC will be applying for a \$1 million grant. Assistant Secretary for Education and Access Claudine K. Brown has worked with SSEC Board Chair Kristin Richardson and staff to launch the privately funded Colorado LASER initiative, which will advance STEM education for about 4,000 students.

Smithsonian Institution Traveling Exhibition Service was selected by Lucasfilm to tour its collection of costumes, accessories, and fashion drawings from the six *Star Wars* films.

The University of Washington's Burke Museum in Seattle, Washington, became the 184th museum to join Smithsonian Affiliates. Over \$5 million in Youth Access Grants have been awarded, and Smithsonian units raised the equivalent in matching funds.

Branding

The 2013 paid media campaign resulted in nearly 200 million impressions. There were about 75,000 unique visits to the *Seriously Amazing* site during a six-week period, mostly through mobile devices.

Awards

The 2013 Secretary's Awards for Excellence recognized contributions from several Smithsonian employees. "Contributions to the Digital Smithsonian" is a new award category.

Four Smithsonian scientists received the distinction of Fellow by the American Association for the Advancement of Science (AAAS); a total of 47 Smithsonian scientists are AAAS Fellows. NASM Geologist Ross Irwin received a Presidential Early Career Award for Scientists and Engineers; he is the third Smithsonian scientist to receive this award. NMNH Curator of Fishes Lynne R. Parenti received the 2013 Robert H. Gibbs Jr. Memorial Award by the American Society of Ichthyologists and Herpetologists.

Personnel	Jeanne O'Toole is the new Director of the Office of Protection Services. She previously worked for the National Park Service.
Construction	The Secretary discussed major construction projects. The design of "corona" screen wall panels for the exterior of NMAAHC is under way. The Smithsonian will review corona design options with the Commission of Fine Arts in February 2014. The construction of the Arts and Industries Building roof is complete. Led by Facilities Committee Chair Robert Kogod, the ad hoc committee on the campus master plan is working closely with staff and Danish architectural firm Bjarke Ingels Group (BIG) on the plan's rationalization of building space on the south Mall campus.
Collections	Kraft Foods donated an early 20th-century cast-iron Mr. Peanut figure to the National Museum of American History.
Discussion	The Regents discussed the success of the Presidential Innovation Fellows program. Private support extended some of the Fellows' work with the Smithsonian. The Smithsonian will compete should the program be offered again.

FINANCIAL DASHBOARD

Revenues	<p>Under Secretary for Finance and Administration and Chief Financial Officer Al Horvath updated the Regents on the Smithsonian's financial status during the first quarter of fiscal year 2014. Two issues impacted the Smithsonian's financial performance in the first quarter: the 16-day shutdown of the Federal government and the general state of uncertainty about the fiscal year 2014 Federal appropriation. Trust revenues also were impacted by these issues.</p> <p>Fundraising for the Smithsonian Campaign reached about 58 percent of the campaign working goal with 45 percent of the fundraising timeline elapsed. Reflecting the budgetary uncertainty in other Federal agencies, awards from new government grants and contracts totaled \$21 million, down from the prior year. Smithsonian Enterprises (SE) net income was directly impacted by the shutdown of Smithsonian museums and related revenue-generating activities: net income totaling \$3.4 million was below budget and prior year totals. However, SE revenues were strong in December 2013. Overall expenses were below budget in the first quarter, reflecting budgetary uncertainty.</p>
Fiscal Year 2014 Federal Appropriation	The final fiscal year 2014 appropriation of \$805 million is \$30 million above the fiscal year 2013 post-sequestration appropriation. It includes \$647 million for Salaries and Expenses and \$158 million for Facilities Capital. While better than forecast in summer 2013, the fiscal year 2014 appropriation does not return the Smithsonian to pre-sequestration levels. Incremental funding was received for NMAAHC operations; digitization of the collections; collections care, including animal care; and the 1 percent increase in Federal salaries. Capital funding was included for NMAAHC facilities capital. Standing at \$103 million, funding for basic facilities capital is well below the annual planning target of \$150 million.

Fiscal Year 2015 Federal Budget

The fiscal year 2015 Federal budget is in the passback process. An overall funding level has been established by Congress. The Smithsonian will submit its fiscal year 2015 Federal budget request to Congress in March 2014.

REPORT OF THE FINANCE COMMITTEE

Finance Committee Chair David Rubenstein provided the committee's report. During its January 14, 2014, meeting, the committee discussed the fiscal year 2014 first quarter results, the fiscal year 2014 Federal appropriation, and the status of SE new initiatives. The committee also reviewed the Board-approved issuance of \$100 million in bonds (\$50 million long-term fixed rate, \$50 million short-term variable rate) to support Trust-funded capital projects currently in progress. Moody's and Standard and Poor's reaffirmed the Smithsonian's AAA credit rating.

Water issues have increased NMAAHC construction costs from \$500 million to \$540 million; the increase will be shared evenly between private and Federal monies. The Board discussed the challenge of fundraising for new museums, particularly those with a specific focus; the impact of the recession on NMAAHC fundraising; and the effect of fundraising for construction on the development of a museum's endowment.

REPORT OF THE INVESTMENT COMMITTEE

Investment Committee Vice Chair Steve Case presented the Investment Committee report on behalf of Committee Chair David Silfen. The 12-month trailing return on the Endowment was 12.6 percent versus the policy benchmark of 8.0 percent. Three-, five-, and 10-year returns also were strong. The Endowment ended fiscal year 2013 with assets of \$1.17 billion.

REPORT OF THE ADVANCEMENT COMMITTEE

Update on the Smithsonian Campaign

Advancement Committee member David Rubenstein provided the committee report on behalf of Committee Chair and Regent Emeritus Alan Spoon. During its January 16, 2014, meeting, the committee analyzed the working campaign goal for the Smithsonian and reviewed the fundraising goals for the six largest Smithsonian museums.

The public launch of the campaign is scheduled for October 2014. The Smithsonian hired a firm to assist in the development of launch activities. The committee, staff, and a consultant are working on the development of a campaign honorary committee comprised of 20–30 renowned Americans.

Under Secretary for Science Eva Pell updated the committee on fundraising for the Giant Magellan Telescope. The extent of the Smithsonian's role in the international initiative will depend upon its ability to raise \$80 million.

Fundraising progress on the Smithsonian Campaign is strong. A meeting for campaign leadership is scheduled for May 2014. Members will discuss a campaign goal, in preparation for a recommendation to the full Board of Regents at its June 2014 meeting.

Gift Actions

Director of Advancement and Philanthropic Giving Virginia Clark reviewed notable gifts that reflect increased support for the Smithsonian. She also presented three proposed actions for the Board's approval. Two addressed the naming of facilities and one supported the creation of a quasi-endowment. Upon motion duly made and seconded, the Board approved one naming and the establishment of a quasi-endowment. It agreed to reconsider the third proposed action during the afternoon session.

See attached Actions 2014.01.05–2014.01.06 (Minutes of the Board of Regents, Appendix A).

A question was raised about an action, a proposed permanent naming of a gallery in Cooper Hewitt, Smithsonian Design Museum, when it is the stated policy of the Smithsonian to generally not provide the naming of Smithsonian facilities beyond a 20-year period or until the next major renovation, whichever occurs last.

Subsequent to further discussion in the afternoon session, the Regents approved the naming in this instance because of four mitigating factors:

1. The name on the gallery would cease if the purpose currently planned for the gallery's use changes;
2. The name on the gallery would cease if the gallery is destroyed or otherwise deconstructed;
3. The museum was not built with the use of any Federal funds; and
4. The cost of renovating this gallery will be borne 100 percent by the gift.

The Regents also asked the Advancement Committee to review again its naming policies and report back to the Regents on how the Smithsonian's naming policy can be better stated and communicated, and can better reflect possible public concerns about permanent naming gifts when Federal funds are also involved in the area in which a gift is provided.

See attached Action 2014.01.04 (Minutes of the Board of Regents, Appendix A).

SERIOUSLY AMAZING

Under Secretary for History, Art, and Culture Richard Kurin introduced two objects from the Smithsonian collections. The objects were selected to recognize the tenure of Board Chair France Córdova and the forthcoming retirement of Under Secretary for Science Eva Pell. NASM Associate Director Peter Jakab, with assistance from Museum Technician Anthony Wallace, displayed a telescope used during Operation Moonwatch, a citizen science program created by the Smithsonian Astrophysical Observatory in 1956. National Museum of the American Indian (NMAI) Director Kevin Gover introduced NMAI curators Ann McMullen and Ramiro Matos, who presented a

75-foot-long gourd and twine acoustic transmission device created in the Chimu empire in northern Peru. The device dates to approximately the 12th–13th century. Curators speculate that the device worked like a primitive telephone, similar to tin can and string contraptions constructed by children.

REPORT OF THE FACILITIES COMMITTEE

Facilities Committee Chair Robert Kogod provided the committee's report. The Smithsonian's facilities capital and maintenance program continues to be underfunded. According to industry standards, the Smithsonian should invest \$150 million on facilities capital and \$100 million on facilities maintenance on an annual basis; current expenditures, however, total just over \$100 million and \$69 million, respectively.

A presentation on the South Mall Campus Master Plan will be provided to the Board at its April 2014 meeting. The plan will address access and structural issues in the south Mall campus facilities, which include the Arts and Industries Building, the Castle, the Quadrangle, the Enid A. Haupt Garden, the Freer and Sackler Galleries, the Hirshhorn Museum and Sculpture Garden, and the National Museum of African Art. Architectural firm BIG is contributing to the effort. The long-term schedule of the master plan aligns with the Smithsonian's external leasing commitments.

REPORT OF THE STRATEGIC PLANNING AND PROGRAMS COMMITTEE

Strategic Planning and Programs Committee Chair Shirley Ann Jackson reported that the committee met on January 17, 2014. It reviewed the exhibition calendar and discussed a draft public document that reflects the Regents' decision to approve an extension of the strategic plan to 2017. A final draft will be presented for the Regents' review at a future Board meeting. The committee also discussed plans for the temporary use of the Arts and Industries Building (AIB).

Dr. Jackson reminded the Board that legislation pending in Congress names the building as the preferred site for a future Smithsonian American Latino Museum. Because the lead time for the construction of a new museum is anticipated to take at least seven years, staff explored ideas for the building's interim use, including the creation of an innovation space. A Memorandum of Understanding (MOU) with the U.S. Patent and Trademark Office was signed to support the development of temporary exhibitions and programming dedicated to the concepts of innovation and entrepreneurship. Additional rehabilitation work on the building would be required for its interim use.

The Board reviewed three options for the building's interim use: (1) keep the building closed for regular use, (2) reopen a portion of the building, or (3) fully develop an innovation space. Secretary Clough explained that consideration of each option was informed by anticipated operating costs, possible fundraising opportunities, and potential revenues. Uncertainty about the timeframe for the building's interim use

and the ability to secure adequate funding, both private and Federal, were noted as two overarching challenges. Benefits and risks associated with each option were discussed, as well as the potential impact on the MOU with the U.S. Patent and Trademark Office. Maintaining the building in its current state (option one) will require an investment of \$3.6 million. Options two and three would require investments of, respectively, \$11.6 million and \$17.1 million.

The Regents discussed the importance of the historic building—the first Smithsonian museum established to celebrate American innovation. The Board agreed that additional Federal appropriations would be necessary to support the building’s interim use. The congressional Regents commented on the intense competition for Federal resources.

The Board was unanimous in its desire to see the building occupied. It also agreed, however, with management’s conclusion that the cost of rehabilitating AIB for public use, as well as operating it for an interim period of indeterminate length, exceeded available funding sources at this time.

REPORT OF THE OFFICE OF GOVERNMENT RELATIONS

Director of the Office of General Relations Nell Payne offered a few comments in addition to the report included in the meeting materials. Regent Nominee John Fahey had a successful meeting with members of the Committee on House Administration, and Regent Nominee Risa Lavizzo-Mourey will soon meet with the Committee. There have been briefings with the Smithsonian’s primary House and Senate oversight appropriations committees regarding the new budget and timeline for the development of NMAAHC. The support of former SNB Chair Paul Neely provided for the distribution of Under Secretary Richard Kurin’s book *The History of America in 101 Objects* to all 535 members of the House and Senate. Silver replicas of the Congressional Gold Medal were awarded to surviving Native American code talkers or their relatives in a ceremony at NMAI.

REPORT OF THE SMITHSONIAN NATIONAL BOARD

SNB Chair Sako Fisher reported on the activities of the Smithsonian’s largest advisory board. SNB members are committed to the advisory board’s mission, which is to understand and advocate for the Smithsonian. In fulfillment of its mission, the SNB’s spring 2014 trip will be held in Hawaii, where members will focus on all four Grand Challenges by touring the Smithsonian Astrophysical Observatory’s Submillimeter Array atop Mauna Kea; visiting the Pacific Aviation Museum, a Smithsonian Affiliate, and the Bishop Museum; meeting with scientists and researchers; and seeing the scientific research conducted by Smithsonian staff. The January 2015 meeting will be held in New York City. SNB members continue to be strong ambassadors for the Smithsonian, as well as provide significant financial support. The SNB exceeded its fiscal year 2013 board annual giving goal of \$1.3 million by \$63,000.

LUNCHEON PRESENTATION: THE NATIONAL PORTRAIT GALLERY

The Regents' working lunch included a presentation by National Portrait Gallery (NPG) Director Kim Sajet. Ms. Sajet, who joined the Smithsonian in 2013, discussed the history of portraiture and its ability to reflect and change the world. The Gallery aspires to increase American's knowledge of history, and its new strategic plan focuses on teachers, teenagers, and access. The NPG has begun to outline a rebranding campaign, and a new website is under development.

Ms. Sajet reviewed several exhibitions currently on view at the Gallery, including *American Cool* and *Dancing the Dream*, and highlighted several NPG travelling exhibitions. She commented on the importance of the NPG Commission and said she would welcome the Regents' suggestions of strong candidates to join the group.

Insufficient funding is one of the challenges facing the NPG, particularly given an endowment of just under \$3 million. Funding for additional positions, including for conservators and a curator of Latino Art, is sought to support the Gallery's ability to expand and maintain a collection that reflects the diversity of the American population and experience. Another key challenge is digitizing the NPG collection: only 25 percent has been digitized to date, and additional funding is needed to help the Gallery digitize the remainder and achieve its goal of reaching international audiences.

AFTERNOON SESSION

The Chancellor called the afternoon session to order at 1:24 p.m.

STRATEGIC PLAN FOCUS: BIOGENOMICS

Under Secretary for Science Eva Pell led a panel presentation on a new pan-institutional initiative in biodiversity genomics, called BioGenomics, which supports the Grand Challenge “Understanding and Sustaining a Biodiverse Planet.” Joining Dr. Pell was Dr. John Kress, director of the Consortia for Understanding and Sustaining a Biodiverse Planet; Dr. Jonathan Coddington, associate director for research and collections at NMNH; Dr. William Wcislo, acting director at the Smithsonian Tropical Research Institute (STRI) and insect and plant ecology scientist; and Dr. Robert Fleischer, conservation and evolutionary geneticist with the National Zoological Park and the Smithsonian Conservation Biology Institute (NZP/SCBI).

Dr. Pell provided an overview of Smithsonian initiatives that have been launched to help understand and sustain a biodiverse planet: Global Earth Observatories, Conservation and Sustainability, and BioGenomics. Dr. Kress then gave an introduction to genomics and explained why, together, the Smithsonian’s collections, scientists, partnerships, and power to convene make it unique in its ability to develop an institute for BioGenomics. Dr. Coddington discussed the natural history collections in the context of genomics. He commented on NMNH’s Global Genome Initiative, the goal of which is to develop and maintain a collection of genomic-grade tissue that parallels the Smithsonian’s traditional biological collections. The genomic-grade tissue collection will form the core of a Smithsonian institute for BioGenomics. Dr. Coddington noted the strength of Smithsonian facilities, including the largest biorepository on Earth (with the capacity to hold 4–5million specimens) and laboratories that support genomic analyses.

Drs. Wcislo and Fleischer provided exemplars of current Smithsonian genomic projects that demonstrate the types of projects supported by the Smithsonian’s unique blend of collections, field facilities, and research. Dr. Wcislo spoke about his research studying the interaction between leaf cutter ants, plants, and fungi, and how genomics has helped researchers understand their relationship. Dr. Fleischer discussed how genomic analyses of NMNH collections, coupled with specimens derived from field research, are unraveling the mystery surrounding the Tasmanian Devil and its risk of extinction due to an infectious cancer.

Together, the presenters demonstrated why the Smithsonian is uniquely positioned in the world to develop an institute for BioGenomics. They cited genomic projects currently under way at the Smithsonian, and demonstrated how the wealth of knowledge, collections, and field facilities provided by the NMNH, STRI, NZP/SCBI, and the Smithsonian Environmental Research Center can collectively answer seminal questions regarding the origins of life, evolution, ecosystem function, and environmental sustainability and conservation.

REPORT OF THE GOVERNANCE AND NOMINATING COMMITTEE

Governance and Nominating Committee member Steve Case provided the committee's report. He updated the Board on the status of the confirmation hearings for Regent nominees John Fahey and Risa Lavizzo-Mourey. If approved by the Congress, President Barack Obama's proposed appointment of Dr. Córdova as director of the National Science Foundation would result in a vacancy on the Board of Regents.

Advisory Board Appointments

Upon motion duly made and seconded, proposed appointments and reappointments to nine Smithsonian advisory boards were approved en banc.

See attached Actions 2014.01.07–2014.01.15 (Minutes of the Board of Regents, Appendix A).

Committee Composition

The Governance and Nominating Committee recommended that, in addition to the Executive Committee, only Regents serve on Board committees with fiduciary-like responsibilities to the Smithsonian. In addition to the Executive Committee, the committees would include the Audit and Review Committee, the Compensation and Human Resources Committee, and the Governance and Nominating Committee. Upon motion duly made and seconded, the Board affirmed the principle that members of these committees be selected from the Board of Regents.

See attached Action 2014.01.16 (Minutes of the Board of Regents, Appendix A).

2014 Committee and Chairmanship Assignments

Upon motion duly made and seconded, a proposed slate of Regents' committee chairmanships and member assignments for 2014 was approved for the Chancellor's appointment.

See attached Action 2014.01.17 (Minutes of the Board of Regents, Appendix A).

Recognitions

The Regents recognized former Chief of Staff to the Regents John K. Lapiana and outgoing Board and Executive Committee Chair France Córdova for their service on behalf of the Board and the Smithsonian. The aforementioned motion to accept the terms of a proposed gift to Cooper Hewitt, Smithsonian Design museum was approved. The Board then adjourned for an executive session at 2:33 p.m.

EXECUTIVE SESSION: REPORT OF THE COMPENSATION AND HUMAN RESOURCES COMMITTEE

Compensation and Human Resources Committee Chair Barbara Barrett provided the committee's report. Upon motion duly made and seconded, the following motion was approved.

See attached Action 2014.01.18 (Minutes of the Board of Regents, Appendix A).

Ambassador Barrett presented the committee's compensation recommendation for

the Secretary. Upon motion duly made and seconded, the committee's recommendation was approved.

See attached Action 2014.01.19 (Minutes of the Board of Regents, Appendix A).

ADJOURNMENT

Dr. Córdoba thanked the Regents for their participation. The executive session adjourned at about 3:30 p.m.

Respectfully submitted,

G. Wayne Clough
Secretary

APPENDIX A: ACTIONS OF THE JANUARY 27, 2014, MEETING OF THE BOARD OF REGENTS

VOTED that the Board of Regents approves the minutes of the October 21, 2013, meeting of the Board of Regents. [2014.01.03]

VOTED that the Board of Regents recognizes the generosity of the Morton and Barbara Mandel Foundation to Cooper Hewitt, Smithsonian Design Museum, and names the Carnegie Mansion's third-floor gallery the Barbara and Morton Mandel Design Gallery in perpetuity, and approves the creation of an endowment to support the gallery and its future maintenance and renovation. [2014.01.04]

VOTED that the Board of Regents recognizes the generosity of the Patrick F. Taylor Foundation to the National Museum of American History and names the Patrick F. Taylor Foundation Object Project for 20 years or until the next major renovation of the space, whichever occurs last. [2014.01.05]

VOTED that the Board of Regents creates a quasi-endowment for the benefit of the Smithsonian American Art Museum to support the preservation of Nam June Paik's *Megatron Matrix* and other works by the artist in the museum's collection and archives. Further, the Board authorizes the transfer of the funds identified for this purpose. [2014.01.06]

VOTED that the Board of Regents reappoints Helen W. Drutt English to the Board of Trustees of the Archives of American Art for a three-year term effective February 1, 2014. [2014.01.07]

VOTED that the Board of Regents appoints Dawn McCall, Ana Maria Ochoa, and George Papagiannis to the Advisory Council of the Center for Folklife and Cultural Heritage for three-year terms effective immediately. [2014.01.08]

VOTED that the Board of Regents reappoints Elizabeth Ainslie, Kurt Andersen, Michael R. Francis, Alice Gottesman, Paul Herzan, John Maeda, and Enid Morse to the Board of Trustees of Cooper Hewitt, Smithsonian Design Museum for three-year terms effective immediately. [2014.01.09]

VOTED that the Board of Regents appoints Frederico Curado and Ross Perot Jr. to the Board of the National Air and Space Museum for three-year terms effective immediately. [2014.01.10]

VOTED that the Board of Regents appoints Steven Fink and Sue Van to the Advisory Board of the National Museum of American History for three-year terms effective immediately. [2014.01.11]

VOTED that the Board of Regents reappoints Scott Edwards and Jorge Soberón to the Board of the National Museum of Natural History for three-year terms effective immediately. [2014.01.12]

VOTED that the Board of Regents appoints Rose Carter, Azita Raji, and Paul Stern and reappoints Linda Ferber and Steven Hamp to the Commission of the National Portrait Gallery, all for four-year terms effective immediately. [2014.01.13]

VOTED that the Board of Regents appoints Harold M. Brierley, Charles Francis, and Thomas E. Lovejoy and reappoints Susan Mars to the Advisory Board of the National Zoological Park for three-year terms effective immediately. [2014.01.14]

VOTED that the Board of Regents appoints Gabrielle Bekink and reappoints Aida Alvarez and John Kotelly to the Commission of the Smithsonian American Art Museum, all for four-year terms effective immediately. [2014.01.15]

VOTED that the Board of Regents affirms the principle that members of the Governance and Nominating, Audit and Review, and Compensation and Human Resources Committees shall be selected from the Board of Regents. [2014.01.16]

VOTED that the Board of Regents approves the proposed committee chairmanships and member assignments for 2014 and requests that the Chancellor make the necessary appointments. [2014.01.17]

VOTED that the Board of Regents approves the Compensation and Human Resources Committee's compensation recommendations for senior executive positions. [2014.01.18]

VOTED that the Board of Regents approves the Compensation and Human Resources Committee's compensation recommendation for the Secretary. [2014.01.19]